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May 21 2013

Tanker Safety Panel Secretariat  
330 Sparks Street  
Place de Ville Tower C (AAM)  
Ottawa, ON K1A 0N5

Dear Sirs,

We are pleased to submit the attached document, Building Blocks to a Social License for Oil & Gas Shipments, for the consideration of the panel.

In the meantime, we look forward to discussing the elements of our submission with the panel during their time in Vancouver.

Yours sincerely,

A handwritten signature in blue ink that reads "Stephen Brown". The signature is written in a cursive style.

Capt. Stephen Brown  
President  
Chamber of Shipping of British Columbia

cc: COSBC Board of Directors